

Memorandum



Date: June 2, 2026

Agenda Item No.2(B)(2)

To: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

From: Daniella Levine Cava *Daniella Levine Cava*
Mayor

Subject: Miami-Dade Aviation Department: Aviation Capital Program Report –
May 2026

Most Recent News

The Miami-Dade Aviation Department (MDAD) continues advancing modernization initiatives such as the installation of an exterior screen system at the Dolphin, Flamingo, and Ibis parking garages. The project will introduce a visually distinctive architectural facade to enhance the appearance of these highly visible garage exteriors and create a cohesive visual identity for travelers approaching the terminal. As part of the Future-Ready \$12 billion Modernization in Action (M.I.A.) plan, the improvement elevates first impressions along the upper-level arrivals and departures drive, while reinforcing the importance of accessible, well-located parking facilities, and will further elevate the overall travel experience. Artist presentations for the project were completed in March 2026, with the design phase anticipated to continue through December 2027.

MIA's Modernization Program

Significant progress is underway as we modernize 128 passenger boarding bridges, upgrade 196 public-access restrooms, and improve 616 moving conveyance units (escalators, elevators, and moving sidewalks). Throughout 2025, we maintained ninety-five percent (95%) of conveyances in operation, an improvement from eighty-five percent (85%) in 2024, and we began 2026 at the same performance level. This consistent progress reflects our commitment to delivering a modern, reliable, and seamless airport experience for all travelers. Below are three (3) charts that show continued improvement across these vital facilities.

Moving Conveyances

	Total # of Units	Out-of- Service	Total # Under Construction	Total # Under Procurement	Renovations Completed
Elevators	329	5	12	22	*51
Escalators	191	5	2	10	*9
Moving Walkways	96	4	10	8	*17
Conveyance Units	616	14	24	40	*77

***Notable Progress** – Seven (7) additional renovations have been completed, four (4) moving walkways, two (2) escalators, and one (1) elevator. The total number of completed renovations is now 77.

Public-Access Restrooms

	Total # of Restrooms	Total # Under Construction	Total # Under Permitting	Total # Under Design	Renovations Completed
Public Access Restrooms	194	5	45	95	49

Notable Progress – No change from the previous month.

Passenger Boarding Bridges (PBBs)

	Total # of PBB Units	Out-of- Service	Total # Under Construction	Total # Under Procurement	Renovations Completed
PBBs	128	0	The “Notice to Proceed” (NTP) was issued for 10 units.	14	33

Notable Progress – No change from the previous month.

CIP Progress Summary

MDAD continues to make measurable progress across its broader capital improvement portfolio, advancing in support of the Future-Ready \$12 billion Modernization in Action (M.I.A.) Plan, and in alignment with the strategic objectives of Miami International Airport’s (MIA) Forward Flight Team and the newly created CARE-MIA Advisory Board, to strengthen safety, efficiency, and operational performance. The Runway Incursion Mitigation Hot Spot #4 project is advancing towards construction, with work scheduled to begin on April 20, 2026. Construction will occur in phased segments to minimize impacts on airfield operations, with completion anticipated by March 2029. Additionally, MDAD issued the Notice to Proceed for construction of the new Airport Operations Center on March 16, 2026, with substantial completion expected by July 2027. Together, these initiatives underscore the County’s ongoing commitment to modernizing the airport infrastructure, enhancing safety, and improving the overall customer experience at MIA.

Background

At the September 4, 2024, Board of County Commissioners (Board) meeting, Board members amended Ordinance No. 19-122 revising the reporting requirements of the monthly Aviation Capital Program Report (Report) and deleting the ratification requirement for all federal and state grants applied for or received including any amendments or supplemental agreements set forth in Section 2-285.2 of the Code of Miami-Dade County related to MDAD’s capital projects. The provisions of the adopted amendment require the inclusion of any information highlighting improvements, infrastructure investments, and capital projects at MIA in Miami-Dade, as well as other relevant airport activities, accomplishments, and awards that contribute to making MIA a more efficient, innovative, and avant-garde airport. The amendment also requires that all federal or state grants (as described above) be included in the monthly Report and, as requested by Board members, it will also include all MDAD grant applications for the forthcoming year. As such, in addition to the reporting requirements established under the authority of Ordinance No. 19-122

before it was modified, this new Report will include snapshots of any significant action steps taken or any major achievements that serve to enhance efficiencies, expand service offerings, modernize infrastructure, optimize operations or promote growth at MIA, and although not required by law, it will also include any action steps that further develop the County's General Aviation Airports (GAA), which include Miami-Opa locka Executive Airport (OPF), Miami Executive Airport (TMB), Miami Homestead General Aviation Airport (X51) and Dade-Collier Training and Transition Airport (TNT).

In accordance with Ordinance 19-122 as amended, the Aviation Department has placed its sixty-seventh "Aviation Capital Program Report" on today's agenda. The new Report includes the additional content required by Ordinance No. 19-122 (as amended) to better inform residents, passengers, visitors, and Board members of the incremental action steps the County is taking to achieve world-class status for MIA and further develop the GAA. Upon Board approval, a copy of the new Report will be posted on MDAD's webpage at http://www.miami-airport.com/transparency_report.asp each month.

May 2026 Report

Table I, as depicted below, shows MIA's calendar year-to-date passenger and cargo activity for the Years 2020 through 2026 (through the month of February), grouped to reflect the impact of the COVID-19 pandemic and MIA's subsequent recovery and stabilization.

During the COVID impact period from 2020 through 2021, passenger traffic averaged approximately 28 million annually, reflecting the significant decline in 2020 and the substantial rebound of nearly 100 percent in 2021. Total freight averaged approximately 2.5 million U.S. tons during this period, including an 18 percent increase in 2021 over pandemic-impacted 2020 levels. Year 2022 marked the recovery year, when passenger traffic increased to 50.7 million passengers, a 35.9 percent increase over Year 2021. Total freight volumes remained stable at 2.7 million U.S. tons, exceeding pre-pandemic levels.

The Post-COVID stabilization and growth period of the years 2023 through 2025 reflects sustained operational strength. During this three-year period, passenger traffic averaged approximately 54.5 million passengers annually and increased at an average annual rate of 3.01 percent. The total freight averaged approximately 3.1 million U.S. tons and increased at an average annual rate of 8.27 percent.

For the Year 2026, through the month of February, approximately 9.6 million passengers and nearly 606 thousand U.S. tons of freight were recorded. These activity levels demonstrate the Airport's continued stability and growth for air travel and cargo traffic and position MIA for ongoing operational and economic expansion.

Table I - Calendar Year-to-Date (CYTD) Passenger and Cargo Activity by Phase Years 2020-2026

	COVID Impact Period Average Years 2020- 2021	Recovery Year 2022	Post-COVID Stabilization & Growth Average Years 2023- 2025	% Avg. Annual Increase Years 2023- 2025	Year 2026 (Through February)
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Total Passengers	27,983,157	50,684,396	54,527,387	3.01%	9,558,129
Total Freight	2,537,323	2,726,807	3,072,336	8.27%	605,826

The averages for grouped periods were calculated from the total annual passenger and freight volumes of the indicated years.

The latest rankings published by Airports Council International (ACI) show that MIA continues to rank among the top 10 busiest airports in the United States, reflecting sustained growth and strong global connectivity. As illustrated in Table II-A below, MIA experienced the highest passenger growth among peer airports, with a 22 percent increase in 2024 and an additional 20 percent increase in 2025 compared to other top ten U.S. airports. This accelerated growth trend demonstrates the increasing demand for air service through Miami and reinforces the critical importance of advancing the modernization investments of MIA's Capital Improvement Program. These improvements are essential to expand capacity, enhance operational efficiency, and ensure MIA remains competitive, resilient, and future-ready to meet projected passenger and airline demand.

Table II-A: Top Ten U.S. Airports Ranking for 2024

	2019	2020	2021	2022	2023	2024	% Chg 2019- 2024	2025	% Chg 2019- 2025
ATL	110.5	42.9	75.7	93.7	104.7	108.1	-2%	N/A	N/A
DFW	75.1	39.4	62.5	73.4	81.8	87.8	17%	85.7	14%
DEN	69.0	33.7	58.8	69.3	77.8	82.4	19%	82.4	19%
ORD	84.6	30.9	54.0	68.3	73.9	80.0	-5%	N/A	N/A
LAX	88.1	28.8	48.0	65.9	75.1	76.6	-13%	73.7	-16%
JFK	62.6	16.6	30.8	55.3	62.1	63.3	1%	62.6	0%
CLT	50.0	27.2	43.3	47.8	53.4	58.8	18%	53.6	7%
LAS	51.7	22.3	39.8	52.7	57.7	58.5	13%	55.0	6%
MCO	50.6	21.6	40.4	50.2	57.7	57.2	13%	N/A	N/A
MIA	45.9	18.7	37.3	50.7	52.3	55.9	22%	55.3	20%

Total passengers in millions.

It is also worth noting that, as shown in Table II-B below, in 2024 MIA ranked as the number two airport for international passengers, the number one airport for international freight, and the number three airport for total cargo (freight and mail) among all U.S. airports, in rankings published by the Airports Council International (ACI). MIA continues to rank sixth for total cargo (freight + mail); however, its ranking for international freight changed from sixth in 2023 to fifth in 2024. The 2025 rankings are to be released during the summer of 2026.

Table II-B: - Final MIA Rankings for 2024

Among U.S. Airports

1st International Freight

2nd International Passengers

3rd Total Cargo (Freight + Mail)

Among Worldwide Airports

5th International Freight

34th International Passengers

6th Total Cargo (Freight + Mail)

3rd Total Freight
9th Total Number of Operations
10th Total Passengers

6th Total Freight
13th Total Number of Operations
27th Total Passengers

Despite competition from other major hubs, MIA has held its ranking as one of the most connected airports worldwide, offering 207 destinations and more than 30,000 connections, according to the OAG (Ocean Group) Megahubs 2025 rankings. Additionally, the November 2025 edition of the Business Traveller magazine published the results of a study performed by Bookings.com comparing 50 of the world's busiest airports, in which MIA was ranked as the number 3 "Business Hub" because of its strategic location and role in connecting flights across North and South America.

Action Steps in Progress

This new Report provides an outline of the action steps being put into effect to successfully implement the Future-Ready \$12 billion Modernization in Action (M.I.A.) Plan, which funds a comprehensive portfolio of projects designed to transform MIA and the GAA into a state-of-the-art, world-class facilities, whether it is in the form of procurement solicitations, contract awards, large capital improvement projects that renovate terminals and concourses, or smaller but functional projects such as improvements to runways, taxiways, passenger loading bridges, gates, checkpoints, restrooms, baggage handling systems, parking facilities, etc., as well as any achievements, awards or high-tech investments. These action steps also include approximately \$1.7 billion in maintenance upgrades over the next 10 years.

The successful implementation of MDAD's capital portfolio, which will renovate the airport's Central, South, and North Terminals and expand its cargo facilities, is critical for MIA's growth and future readiness, as these development projects will replace aging and obsolete airport infrastructure and boost freight capacity. More importantly, these improvements will enable MIA to meet the growing demand of its passenger and cargo aviation markets and provide patrons with an enhanced, innovative, modern-day customer experience that offers greater value and optimizes convenience and efficiency.

On December 19, 2025, MIA celebrated the grand opening of the Ibis Parking Garage. The project was completed ahead of schedule and under budget, marking a major milestone in the airport's ongoing modernization efforts. The new facility adds 2,240 parking spaces and 50 dedicated spaces with electric vehicle charging, providing much-needed relief from MIA's current parking constraints and improving the overall customer experience. In addition, two major expansion projects, the Central Terminal Redevelopment Phase II and MIA's New Concourse K, are making significant progress in the design phase. Below is a summary of the sub-programs within MDAD's Capital Improvement Program (CIP) that will pave the way to meet passenger and cargo demand growth, which is projected to reach approximately 77 million passengers and more than four (4) million tons of freight by the year 2040.

- Central Terminal Redevelopment
- Concourse "F" Modernization
- North Terminal Redevelopment
- South Terminal Expansion (New Concourse K)
- Expanded Cargo Aircraft Parking Positions & Cargo Handling Facilities
- New Privately Funded Airport Hotel

A. Contracts Awarded by the Board in 2026 through March 2026

1. March 3, 2026

- a) Reject the sole bid received in response to the Solicitation; and award a non-competitive contract to the sole bidder, General Asphalt Company, LLC (Asphalt, LLC); Contract No. RM6-25/31. The contract includes on-call 24/7 airfield and pavement repairs as well as resurfacing, restoration, and rehabilitation services at MIA and the GAAs. (Total Value = \$45,304,855.69)
- b) Resolution approving contract award to Telecommunications and Network Management Services, to Norstan Communications, Inc. dba Black Box Network Services; Contract No. EVN 0003378. The contract is for the management, repair, and support of all telecommunications and network services to all tenants at the airport and to MDAD. (Total Value = \$138,302,535.00)

2. February 18, 2026

Contract award to Home Express Corp. DBA HE Builders (HE Builders); Contract No. AB003B. The project entails construction services to repair defects that were identified in the April 2022 Bridge Inspection Report prepared by the Florida Department of Transportation (FDOT). The repairs will ensure the long-term reliability of the airport infrastructure. (Total Value = \$19,729,274.56)

3. January 21, 2026

Contract award to Allied Contractors Inc.; Contract No. P250A-REV. The Scope of Work combines the Airport Operations Center (AOC) and the Emergency Operations Center (EOC) at MIA into a single area on the third floor in the North Terminal to improve coordination during both routine airport management and emergency response. (Total Value = \$16,816,937.50)

Summary of Contracts Awarded by the Board in 2025

1. December 2, 2025

Contract award to Winmar Construction Inc.; Contract No. AB041A. (Total Value = \$18,349,699.70).

2. November 4, 2025

Ratification of an emergency contract award to N&K Enterprises, Inc; Contract No. EVC000201-B. (\$32,205,099.00)

3. October 9, 2025

- a) Contract award to T.Y. Lin International; Contract No. E24AV01A. (Total Value = \$57,321,799.00).
- b) Contract award to DDA Engineers, P.A.; Contract No. E24AV01B. (Total Value \$57,321,799.00).
- c) Contract award to E Plus Engineering and Construction, LLC; Contract No. E24AV01C. (Total Value = \$57,321,799.00).
- d) Rejection of Bids Received in Connection with MIA's Airport Operations Center; Project No. P250A.
- e) Contract award to Introba, Inc.; Contract No. E24AV02A. (\$8,270,625.00).
- f) Contract award to BNP Associates, Inc.; Contract No. E24AV02B. (\$8,270,625.00).
- g) Contract award to Magnum Construction Management, LLC; Contract No. U010F-5. (\$12,431,853.23).

4. September 3, 2025
 - a) Construction contract award to Central Civil Construction Co.; Contract No. Y118A. (\$123,640,605.19).
5. July 16, 2025
 - a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV01. (\$8,270,625.00)
 - b) Contract Award to Jacobs Engineering Group, Inc.; Contract No. A24AV01.
 - c) Contract Award to Zyscovich, LLC; Contract No. A24AV01.
 - d) Contract Award to Mobio Architecture, Inc. Contract No. A24AV01.
6. May 20, 2025
 - a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV02. (\$39,852,190.00)
 - b) Design-Build agreement to Lemartec-NV2A JV, LLC; Contract No. DB23AV01. (\$600,638,241.24)
 - c) Award of six non-exclusive permits to American Sales and Management Organization LLC dba Eulen Aviation, G2 Secure Staff LLC, Swissport Usa, Inc., Triangle Services of Florida, Inc., Ultra Aviation Services, Inc., and Menzie's Aviation (USA), Inc.; Solicitation No. EVN0000202.
 - d) Award of MIA Dolphin/Flamingo and New Parking Garage 6 Exterior Cladding; Contract No. A23AV01.
7. April 1, 2025
 - a) Non-Competitive "Restated Lease and Concession Agreement" for MIA concessionaires requiring retail concessionaires to invest a minimum of \$850.00 per square foot (SF) to renovate the first 1,500 square feet of retail space, and each food and beverage (F&B) concessionaire a minimum of \$1,000.00 per SF within three years of the effective date of the agreement.
 - b) Non-Competitive Contract Award to ABM Aviation, Inc. for Contract No. BW-10572. (\$136,459,471.00)
 - c) Non-Competitive Contract Award to Flagship Aviation Services, LLC for Contract No. BW-10573. (\$131,292,181.00)
 - d) Competitive Lease Agreement with Mandich Group, LLC, for Contract No. EVN0002820.
8. February 22, 2025
 - a) Contract Award to Globe Facilities Management, Inc.; Contract No. EVN0000201. (\$24,360,999.00)
 - b) Contract Award to SFM Services Inc.; Contract No. EVN0000201. (\$34,516,333.00)
 - c) Rejection of all bids received in connection with Area A of Contract No. EVN0000201.
9. February 4, 2025
 - a) Ratification of Five (5) Emergency Contract Awards to HNTB Corporation; (E-10381) Professional Service Industries, Inc.(E-10382); TY Lin International, Inc. (E-10383); CMC Contractors, LLC. (E-10417; Bliss & Nyitray, Inc.(E-10476). (\$7,833,045.99)
 - b) Contract Award to Allied Contractors, Inc.; Contract No. AC001A. (\$8,755,384.00)
 - c) Ratification of Two (2) Contract Awards to N&K Enterprises, Inc. (FB01166) and SFM Services, Inc. (FB01167). (\$3,540,172.00)
10. January 22, 2025
 - a) Contract Award to Leidos, Inc.; Contract No. EVN0000402. (\$35,878,426.00)

- b) Ratification of Contract Award to TK Airport Solutions, Inc.; Emergency Contract No. E-10395. (\$537,670.00)

Summary of Contracts Awarded by the Board in 2024

1. March 5, 2024
Contract Award to TK Airport Solutions, Inc.; Contract No. ITQ-MDAD-67621-JM. (\$15,290,198.40)
2. April 2, 2024
Contract Award for a Professional Services Agreement for General Civil Engineering Services to Premiere Design Solutions, Inc.; Contract No. E22-MDAD-04, Phase 1. (\$3,717,303.00)
3. June 4, 2024
 - a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to AtkinsRéalis USA, Inc.; Contract No. E23AV02C (\$6,616,500.00)
 - b) Contract Award for a Professional Services Agreement for General Civil Design Engineering Services to T.Y. Lin International; Contract No. E23AV02B - same as above.
 - c) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to EXP U.S. Services, Inc.; Contract No. E23AV02A– same as above.
4. June 18, 2024
Contract Award to Hotelzo LLC d/b/a Wait N Rest; Contract No. EVN0000237. (\$10,000,000.00)
5. July 2, 2024
Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Burns & McDonnell Engineering Company, Inc.; Contract No. E23AV01. (\$5,513,750.00)
6. October 16, 2024
 - a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Carty Architecture, LLC; Contract No. A23AV02. (\$39,878,678.00).
 - b) Construction Contract to rehabilitate MIA’s Concourse E Satellite Automated People Mover (APM) Bridge to Magnum Construction Management, LLC; Contract No. AB003A. (\$13,303,175.00)
 - c) Construction Contract to rehabilitate MIA’s South Terminal Concourse H to Magnum Construction Management, LLC; Contract No. AA018B. (\$11,040,790.25)
 - d) Contract Award to manage, operate and maintain airport-owned fueling systems to Allied Aviation Fueling of Miami, Inc.; Contract No. EVN0000425. (\$6,263,791.00)
7. December 3, 2024
 - a) Contract Award for a Professional Services Agreement to Gannett Fleming, Inc.; Contract No. E23AV04. (\$5,513,750.00).
 - b) Contract Award for a Professional Services Agreement to Hazen & Sawyer, PC; Contract No. E23AV03. (\$2,205,500.00).
 - c) Contract Award for a Professional Services Agreement to Adelte Ports & Maritime S.L.U.; Contract No. EVN0008106. (\$21,554,110.54)

B. Maintenance Contracts Awarded by the Board in 2026 through March 2026

None.

Summary of Maintenance Contracts Awarded by the Board in 2025

1. November 4, 2025
Contract Award for maintenance and repair services for conveyance equipment (elevators); Contract No. EVC0020578. (\$29,191,718.00)
2. January 22, 2025
Resolution No. 1090-23 provides for the implementation of certain projects identified in connection with a Master Service Agreement with Florida Power and Light (FP&L) for Building 3090 at MIA, which provides for resilient infrastructure, sustainability and electrical vehicles for a 20-year term with automatic renewals, totaling approximately \$64,737.42 to \$77,684.90 over the 20-year period.

Summary of Maintenance Contracts Awarded by the Board in 2024

1. July 2, 2024
Contract Award for repair and maintenance services to Evolution Elevator & Escalator Company and Otis Elevator Company; Contract No. EVC0003576. (\$10,385,000.00)

C. Development Lease Agreements Awarded by the Board in 2026 through March 2026

None.

Summary of Development Lease Agreements Awarded by the Board in 2025

1. October 21, 2025
Development Lease Agreement with Bunker Aviation Partners, LLC (Bunker) - Minimum Investment Amount: \$15,000,000.00.

Summary of Development Lease Agreements Awarded by the Board in 2024

1. January 17, 2024
Development Lease Agreement with Reliance Aviation Miami, LLC (Reliance) – Minimum Investment Amount: \$6,000,000.00.
2. July 16, 2024
 - a) Development Lease Agreement with Ocean Aviation TMB, LLC (Ocean Aviation) – Minimum Investment Amount: \$67,200,000.00.
 - b) Master Development and Lease Agreement with Miami Gateway Partners, LLC (Miami Gateway) – Minimum Investment Amount: \$400,000,000.00
3. September 17, 2024
Development Lease Agreement with KTMB Acquisitions, LLC (KTMB) – Minimum Investment Amount: \$14,750,000.00.

D. Contracts for Sale & Purchase Awarded by the Board in 2026 through March 2026

None.

Summary of Contracts for Sale & Purchase Awarded by the Board in 2025

1. September 3, 2025
 - (a) Contract for Sale & Purchase between the County and the Greater Miami Expressway Authority (\$8,551,000.00).
 - (b) Contract for Sale & Purchase between the County and the Greater Miami Expressway Authority (\$1,011,000.00).
 - (c) Contract for Sale and Purchase between the County and the Greater Miami Expressway Authority (\$16,091,900.00).
2. May 20, 2025

Contract for Sale & Purchase between the County (Buyer) and TCG PL33 LLC (Sellers) – \$54,000,000.00.

Summary of Contracts for Sale & Purchase Awarded by the Board in 2024

1. October 16, 2024

Contract for Sale & Purchase between the County (Buyer) and Caracol Developers, LLC, (Sellers) – \$15,900,000.00.
2. December 3, 2024

Contract for Sale & Purchase between the County (Buyer) and MIA at 25th Street LLC (Sellers) – \$17,000,000.00.

E. Significant Design Solicitations

Notice to Professional Consultants (NTPC)

1. MIA Concourse Low E and E Satellite Mechanical and Electrical Rooms Upgrade (CA010A) – The scope of work involves upgrading the Mechanical and Electrical rooms in Lower Cc, E, and E-Satellite (all levels). This includes replacing equipment, making necessary room adjustments to fit new equipment, and retrofitting existing equipment to meet current code compliance. The NTPC was advertised July 9, 2025, project briefing held on August 1, 2025, and proposals due September 2, 2025, subsequently, the proposal due date was extended from September 2, 2025, to September 30, 2025. The first-tier evaluation meeting was held on December 12, 2025. Negotiations concluded on January 26, 2026. The award phase is ongoing.

Request for Design-Build Services (RDBS)

2. MIA Central Terminal Concourse F Baggage Handling System (BHS) New Piers and Cross Over to Central Terminal (DA076A): The Scope of Work for this design-build project includes the implementation of four (4) new piers in the Central Terminal and a new baggage handling system crossover from the South Terminal to the Central Terminal that will improve the capacity of the existing outbound system. The Design Criteria Package was completed in July 2025. The RDBS is anticipated to be issued in April 2026.

F. Significant Projects in Design

1. MIA Perimeter Hardening Phase I (AB016A): The Scope of Work consists of the replacement of the existing Airside Operating Area (AOA) fence with a new MDAD Design

Guideline Standard AOA high security fence. Completion of Design Documents – April 2026. (Overall Total Project Cost: \$38,060,000.00)

2. MIA Central Terminal Redevelopment Phase I (BA061A) – The Scope of Work consists of a four-level building expansion to include a post-security corridor and additional concessions between Concourse E and Concourse F. The design documents phase began in December 2024 and is expected to be completed in June 2027. (Overall Total Project Cost: \$466,500,000.00)
3. MIA North Terminal Gate Optimization Phase I & II (AA048A): The scope of work includes reconfiguration of the existing aircraft gate layout to accommodate new generation aircraft at Concourse D. Completion of Design Documents – April 2026. (Overall Total Project Cost: \$66,200,000.00)
4. MIA Dolphin/Flamingo & New Parking Garage 6 Exterior Cladding (AC053A) – The Scope of Work involves the procurement of an exterior screen system that will act as an aesthetic skin enhancing the highly visible parking garages and their facades. The NTPC was advertised on August 2, 2024, and proposals were received on September 10, 2024. The first-tier evaluation meeting was held on November 20, 2024. The award recommendation process was completed, and a professional services agreement was executed. The Artist Selection process is ongoing through March 2026. The design and contracts documents phases are ongoing through December 2027. (Overall Total Project Cost: \$41,700,000.00)
5. MIA Central Terminal Redevelopment Phase II (V008C) – The Scope of Work involves the expansion of the queuing areas between Concourses E and F to provide new passenger circulation space as well as new TSA checkpoints. The Notice to Proceed (NTP) for Design was issued for July 14, 2025, and it is expected to be completed by January 2027. (Overall Total Project Cost: \$372,300,000.00)
6. MIA Concourse D West Extension D60 Phase II (Bldg. Expansion & Apron) (T180B): The Scope of Work includes a three-level expansion of the regional commuter area at Gate D60, the addition of 17 new contact gates for regional jets, new boarding areas, concessions, and expanded baggage system. The Notice to Proceed for the design criteria package was issued for July 28, 2025, and is expected to be completed by June 2026. (Overall Total Project Cost: \$1,066,000,000.00)
7. MIA AOA Perimeter Security Hardening Program Phase II (AB016B): The Scope of Work includes the replacement of the existing Airport Operations Area (AOA) perimeter fence with a new MDAD design guideline standard AOA high security fence. The design criteria package is expected to be completed in November 2026. (Overall Total Project Cost: \$25,900,000.00)
8. MIA Perimeter Protection Project (BA133A): The Scope of Work of the MIA Perimeter Protection Security Cameras Project Phase 2 incorporates the remaining segments of the airport's Air Operations Area perimeter fence not addressed in Phase 1. This includes upgrades along portions of the north side, the remaining northwest section, the southern area near the fuel farm and terminal, as well as the entire western and cargo zones. Completion

of design and contract documents – September 2026. (Overall Total Project Cost: \$28,600,000.00)

G. Significant Construction Solicitations

Requests to Advertise (RTA)/Requests for Quotes (RFQ)/Requests for Proposals (RFP)

1. MIA Bridge Rehabilitation (AB003B): The Scope of Work addresses multiple deficiencies identified in the Bridge Inspection Report dated April 2022, which was prepared by the Florida Department of Transportation (FDOT). The RTA was issued on April 2, 2022, the pre-bid conference was held on April 17, 2025, and the bid opening was held on May 8, 2025, and an award recommendation was filed with the Clerk on August 11, 2025. A notice to protest was received on August 14, 2025, and the formal bid protest was filed on August 18, 2025. The bid protest concluded, and an award recommendation was prepared and placed on the agenda for Board consideration. (Overall Total Project Costs: \$19,000,000.00)
2. MIA Concourse J Gates Advanced Visual Guidance Detection System (VGDS) (V100A): The Scope of Work involves the procurement of 17 Advanced Visual Guidance Detection System displays and operator panels for installation at 17 gates in Concourse J, Gates J-2 through J-18. The RTA was issued September 12, 2025, the pre-bid conference was held on September 30, 2025, and the bid opening was extended to April 21, 2026, to address sole sourcing information. (Overall Total Project Costs: \$7,950,000.00)
3. MIA Concourse H Visual Guidance Detection System (VGDS) (T012A-1): The Scope of Work includes the procurement of VGDS displays and operator panels for installation at MIA Concourse H gates. The RTA was issued on September 25, 2025, the pre-bid conferences were held October 9 and October 17, 2025, and the bid opening was extended to April 21, 2026, to address sole sourcing information. (Overall Total Project Costs: \$9,030,000.00)
4. MIA Central and South Terminal Bag Claim Optimization Phase II (BA059A): The Scope of Work consists of the design, supply, and installation of new claim devices in the Central and South Terminals of MIA. The RTA is anticipated to be issued in April 2026. (Overall Total Project Cost: \$22,300,000.00)
5. MIA Terminal Wide Re-Roofing and Lightning System Upgrades (AA078A): The Scope of Work includes replacing the existing roof in the terminal area at MIA. The RTA was issued on November 3, 2025, the pre-bid conference took place on November 13, 2025, and the bid opening was rescheduled from December 5, 2025, to January 23, 2026, and the award recommendation process is ongoing. (Overall Total Project Cost: \$157,060,000.00)
6. TMB Taxiway C East Expansion (W125): The Scope of Work includes the construction of an extension of Taxiway H in the east direction as part of the improvements proposed in the Airport Layout Plan. The RTA was issued on February 3, 2026, the pre-bid conference was held on February 26, 2026, and the bid opening was extended from March 26, 2026, to April 13, 2026. (Overall Total Project Cost: \$38,100,000.00)
7. MIA Fuel Storage Facility Expansion (W019A): The Scope of Work provides for the construction of a new jet fuel storage tank facility and the associated components. The RTA

issued on March 12, 2026. The pre-bid conference took place on March 25, 2026, and the bid opening is scheduled for April 24, 2026. (Overall Total Project Costs: \$67,700,000.00)

8. MIA NTD Baggage Handling System Modifications to the Inline CBIS (AB040A): The scope of work entails upgrades to the existing Transportation Security Agency (TSA) screening equipment within the North Terminal baggage handling system. The RTA is anticipated to be issued in February 2026. (Overall Total Project Cost: \$138,800,000.00)
9. MIA Concourse F to H Sterile Connector, Third Level (CA004A): The Scope of Work provides for secure and sterile connectivity between Concourses F to H through an interconnector that will improve efficiencies in security checkpoints, passenger circulation areas, and airline operations. The RTA was issued on February 24, 2026. The pre-bid conference took place on March 10, 2026, and the bid opening was extended from March 30, 2026, to April 16, 2026. (Overall Total Project Cost: \$102,100,000.00)

H. Significant Projects in Construction

1. MIA Lower Concourse E, E-Satellite Stucco, Paint, Lightning, and Visual Guidance Detection System (AA005A): The Scope of Work involves stucco replacement, exterior painting, lightning protection, and the installation of ten (10) Type 2 Visual Guidance Detection System displays at MIA. The Notice to Proceed Date was issued on May 16, 2023; Estimated Project Completion: July 2026. (Overall Total Project Costs: \$25,000,000.00)
2. MIA Employee Parking Garage, Ibis Garage (V042A): The Scope of Work includes the construction of a seven-level parking structure with 2,240 parking spaces, including two vehicular/pedestrian connections per level to the Flamingo Garage. The Notice to Proceed Date was issued on January 16, 2024. The project was completed ahead of time and under budget in December 2025. (Overall Total Project Costs: \$137,000,000.00)
3. MIA Concourse F Refurbishment Checkpoint Relocation, Demolition (V008F-1): The Scope of Work consists of repairs and upgrades to MIA Concourse F, including selective demolition of interior finishes and mechanical, electrical, and plumbing systems within the Concourse to accommodate a new Transportation Security Administration (TSA) checkpoint that will be constructed in a subsequent construction phase. The Notice to Proceed was issued on August 12, 2024. The project was completed on March 6, 2026. (Overall Total Project Costs: \$1,900,000.00)
4. MIA Concourse F Refurbishment Checkpoint Relocation, Finishes (V008F-2): The Scope of Work consists of remodeling a concession area located on the second level of Concourse F to house a new Transportation Security Administration (TSA) checkpoint area. The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: September 2026. (Overall Total Project Costs: \$8,380,000.00)
5. OPF Engine Run-Up Pad (X010A): The Scope of Work includes the development of run-up pad at OPF. The Notice to Proceed was issued on August 19, 2024. The project was completed on February 11, 2026. (Overall Total Project Costs: \$7,300,000.00)

6. MIA Concourse F Refurbishment F-4 Hold Room Structural Repairs and F4, F6 & F8 Rehabilitation (V008F-3): The Scope of Work includes interior upgrades and structural repairs at Gates F4, F6 and F8 in Concourse F. The Notice to Proceed was issued on November 18, 2024; Estimated Project Completion: October 2026. (Overall Total Project Costs: \$3,400,000.00)
7. MIA Parking Garage (Dolphin/Flamingo) Repairs & Upgrades Phase 1A (D105C-1A): The Scope of Work includes electrical and structural repairs throughout the Dolphin and Flamingo Garage structures as identified on a 40-year Recertification Inspection Report. The Notice to Proceed was issued on September 21, 2023; Estimated Project Completion: April 2026. (Overall Total Project Costs: \$11,800,000.00)
8. South Terminal Concourse J Federal Inspection Service (FIS) Checkpoint Upgrade/Refurbishment (BA057A): The Scope of Work provides for the improvement of the passenger processing capacity for various security checkpoints in the South Terminal, which are currently undergoing upgrades to meet the present and future demands of passengers. The Notice to Proceed for Construction was issued on March 10, 2025; Estimated Project Completion: December 2026. (Overall Total Project Costs: \$3,800,000.00)
9. MIA Central Base Airside Operations Area (AOA) Construction Gate (AC001A): The Scope of Work provides for the construction of a new AOA access gate to service MIA's central base area. The Notice to Proceed for Construction was issued on April 28, 2025; Estimated Project Completion: July 2027. (Overall Total Project Costs: \$13,400,000.00)
10. MIA RIM Hot Spot No. 4 (Corral Area) (Y118A): The Scope of Work consists of the reconfiguration of MIA's Corral pavement, reconfiguration of taxiway connectors, and construction of crossover taxiway pavements in addition to a new exit required to comply with the recommendations of the most recent Federal Aviation Administration (FAA) Advisory Circular Airport Design. The Notice to Proceed for Construction was issued on December 15, 2025; Estimated Project Completion: January 2029. (Overall Total Project Costs: \$154,100,000.00)
11. MIA Satellite E New Chiller Plant (Project No. U010D-I): The Scope of Work involves the construction of a modular-type building to house two (2) new centrifugal water-cooled chillers with a total net peak load refrigeration capacity of 1,050 tons. The Notice to Proceed for Construction was issued on February 9, 2026; Estimated Project Completion: August 2027. (Overall Total Project Costs: \$46,010,000.00)
12. MIA Airports Operation Center (P250A): The Scope of Work involves combining the functions of MIA's Airport Operations Center and Emergency Operations Center to provide a more efficient and unified control center. The Notice to Proceed for construction was issued on March 16, 2026; Estimated Project Completion: July 2027 (Overall Total Project Costs: \$33,200,000.00)

I. Significant Projects in Design-Build Construction

1. MIA South Terminal Expansion East (X078A) – This project includes a three-level expansion of the South Terminal to the east of Concourse J. The project will provide six (6) domestic narrow-body aircraft gates and increase post-security concessions space. The Notice to Proceed was issued on August 1, 2025; Estimated Project Completion: April 2029. (Overall Total Project Costs: \$746,400,000.00)

J. Federal Grants & Amendments

Table III consists of grant applications that were submitted to the Federal Aviation Administration (FAA) in May 2025 and received awards in July, August, and September 2025. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table III – Federal Grant Applications Submitted to the FAA

New FAA Grants		
Project Name	Funding Source	Grant Amount
MIA South Terminal Expansion – Design-Build	ATP- Discretionary Funds	\$35,000,000.00
MIA South Terminal Expansion – Design Build	AIG	\$56,211,697.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP	\$41,353,559.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP– Discretionary Funds	\$28,652,922.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIG	\$10,515,789.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP– Supplemental Discretionary Funds	\$2,100,000.00
MIA Terminal Access Road Bridge Rehabilitation - Construction	AIG	\$13,418,233.00
OPF Runway Incursion Mitigation 20 - Design	AIG	\$282,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP	\$150,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP– Discretionary Funds	\$588,578.00

K. State Grants and Amendments

Table IV consists of Florida Department of Transportation (FDOT) grant applications and amendments that were submitted to FDOT in June 2023 and awarded and fully executed through Public Transportation Grant Agreements (PTGAs) in July, August and September 2024. The funding sources include Aviation Grant Program (AGP) and Intermodal Development Program (IDP) grant funds.

Table IV – State Grant Applications Submitted to FDOT

Project Name	Funding Source	Amount
Amendments to PTGA for Additional Funding:		
MIA Airport Operations Control Center – Design & Construction	Aviation Grant Program	\$2,393,910.00
MIA Terminal Wide Re-roofing – Design & Construction	Aviation Grant Program	\$2,349,345.00
MIA Intermodal Center – Property Management	Intermodal Development Program	\$80,498.00
New PTGA Agreements:		
MIA Perimeter Rd Bridge Replacement – PD&E Study	Aviation Grant Program	\$480,785.00
MIA Passenger and TNC Remote Parking Lot – Design & Construction	Aviation Grant Program	\$3,000,000.00
MIA Cybersecurity Systems and Plan	Aviation Grant Program	\$1,562,500.00
MIA Terminal Wide Public Restrooms Modernization - Construction	Aviation Grant Program	\$1,000,000.00
MDAD GAA Airports Taxiways and Apron Rehabilitation, Restoration and Repairs – Design & Construction	Aviation Grant Program	\$500,000.00
OPF Runway Incursion Mitigation 03 – Construction	Aviation Grant Program	\$662,880.00
MIA Runway Incursion Mitigation Hot Spot 04 – Construction	Aviation Grant Program	\$5,500,000.00
TMB Proposed New ADG III North Taxilane at Lot 16 and Access Road - Construction	Aviation Grant Program	\$1,000,000.00
OPF 09L/27R Runway Rehabilitation - Pavement and Lighting - Construction	Aviation Grant Program	\$2,000,000.00
MIA South Terminal Expansion East - Terminal Hardstand & GSE Facility – Design & Construction	Aviation Grant Program	\$5,490,254.00

L. Future Federal Grant Applications (Fiscal Year 2026)

Table V consists of grant applications submitted to the FAA on October 1, 2025, based on project cost estimates. These applications will be resubmitted to the FAA on June 1, 2026, with the final negotiated design contract award amounts and/or the final bid construction contract award amounts. These finalized grant applications will be reviewed by the FAA and grant awards will be issued between the months of July 1, 2026, and August 31, 2026, except for those projects using discretionary funds, which are not guaranteed to receive grant funds until the FAA issues a formal grant award notification. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table V – Fiscal Year 2026 Federal FAA Grant Applications

FY2026 FAA APPLICATIONS		
Project Name	Funding Source	Grant Amount
MIA Terminal-Wide Re-roofing	ATP	\$50,000,000.00
MIA South Terminal Expansion – Design Build	AIG	\$48,055,306.00
MIA F-H Interconnector - Construction	AIG	\$20,000,000.00
MIA Fuel Storage Facility Expansion - Construction	AIG	\$21,920,661.00
OPF RIM 03 - Construction	AIG	\$282,000.00
OPF RIM 03 - Construction	AIP	\$150,000.00
OPF RIM 03 - Construction	AIP– Discretionary Funds	\$7,793,540.00
TMB Proposed New ADG III North Apron Taxilane - Construction	AIP	\$150,000.00
TMB Taxiway C East Extension - Construction	AIG	\$1,054,000.00
TMB Taxiway C East Extension - Construction	AIP	\$6,192,661.00
TMB Taxiway C East Extension - Construction	AIP– Discretionary Funds	\$2,000,000.00
MIA RIM HS4 - Construction	AIP	\$8,698,561.00

M. Future State Grant Applications (Fiscal Year 2025)

Table VI consists of grant applications that were submitted to FDOT on June 1, 2024, that are currently pending award through PTGAs on the scheduled award dates noted below. The funding source is the Aviation Grant Program (AGP) grant funds.

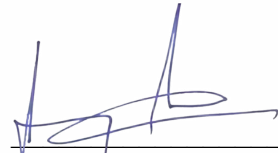
Table VI – State FDOT Grant Applications for Fiscal Year 2025

Project Name	Funding Source	Grant Amount	Award Date
Amendments to PTGAs for Additional Funding			
MIA Perimeter Road Bridge Replacement	AGP	\$10,500,000.00	April 2026
MIA Fuel Storage Facility Expansion	AGP	\$3,100,000.00	April 2026
OPF Taxiways, Apron Rehabilitation, Restoration and Repairs	AGP	\$500,000.00	January 2026
MIA Passenger and TNC Remote Parking Lot	AGP	\$15,156.00	January 2026
MIA RIM Hot Spot 04	AGP	\$4,630,157.00	April 2026
TMB Proposed New ADG III North Apron Taxilane at Lot 16 and Access Rd.	AGP	\$2,819,420.00	April 2026
New PTGA Agreements			
MIA South Terminal Expansion East	AGP	\$8,000,000.00	April 2026

In compliance with the reporting requirements of Ordinance No. 19-122 before it was amended, Exhibit A provides the status of the capital projects procured and awarded under the seal of the Ordinance, including the estimated contract values, the project qualifications for award, and the proposed contract measures. Exhibit B provides the financial status of MDAD's capital projects, including detailed project budget information, project expenditures from the time a contract is awarded through project completion, and indicators that flag when project expenditures reach 30 percent, 60 percent, and 90 percent of the approved budget amount. The Summary of Changes shows the differences between the previous month's report (April 2026) and the current month's report (May 2026), facilitating review of the most recent actions.

Exhibit C displays a series of photographs that tell MIA's transformation story as it unfolds. Each month, various pictures will be posted for MDAD projects that are approved, initiated, or completed; photos of any action steps, awards, achievements, or events that contribute to MIA's transfiguration or further develop the GAA will also be included. This month, the pictures include the: New Wait n' Rest sleep rooms; Federal workforce support event; 5K Run at TMB; Korean baseball team arrival on Japan Airlines; FIFA World Cup preparations; Interagency collaboration for emergency preparedness; Construction project for office building 3053; new LATAM Airlines kiosks; new Dior concession; I AM MIA Rewards & Recognition Ceremony for March 2026; Employee appreciation event; Routes Americas Industry Conference; Feria de Sevilla event; Bio Florida Showcase; and MIA Live Arts Series for America's 250th Anniversary.

Pursuant to Ordinance No. 14-65, this memorandum will be placed on a Board agenda for review within 30 days. Should you have any questions or require additional information, please contact Aviation Director, Ralph Cutié, at 305-876-7066.



Jimmy Morales
Chief Operating Officer

C: Geri Bonzon-Keenan, County Attorney
Jess McCarty, First Assistant County Attorney
Office of the Mayor Senior Staff
Office of Policy and Budgetary Affairs
Ralph Cutié, Director, Miami-Dade Aviation Department
Basia Pruna, Director, Clerk of the Board
Adeyinka Majekodunmi, Commission Auditor
Eugene Love, Agenda Coordinator

Miami-Dade Aviation Department: Aviation Capital Program Report
 Summary of Changes
 May 2026

Exhibit A – Procurement Status – No Changes

Ordinance No. 19-122	Contract Number & Description	Summary of Changes

Exhibit B – Financial Status

Ordinance No. 19-122	Contract Number & Description	Summary of Changes
Yes	Contract No. A19-MDAD-01 MIA Terminal Wide Re-roofing and Lightning System Upgrades Miami Executive Airport	Prior Expenditures: \$10,572,178.62 Current Month Expenditures: \$284,513.28 Cumulative Expenditures to Date: \$10,856,691.90
Yes	Contract No. A19-MDAD-02 Notice to Professional Consultants – Facility Design Services	Prior Expenditures: \$12,927,922.49 Current Month Expenditures: \$1,222,475.30 Cumulative Expenditures to Date: \$14,150,397.79
Yes	Contract No. MDAD-CIP-V009A Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Prior Expenditures: \$11,613,147.11 Current Month Expenditures: \$0.00 Cumulative Expenditures to Date: \$11,613,147.11

Miami-Dade Aviation Department: Aviation Capital Program Report
Summary of Changes
May 2026

Yes	Contract No. E20-MDAD-03 Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDar) Services	Prior Expenditures: \$4,635,122.76 Current Month Expenditures: \$203,648.76 Cumulative Expenditures to Date: \$4,838,771.52
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EXHIBIT A

May 2026



FUTURE READY



Aviation Capital Program Report - Procurement Status

ID: 10		Status: Final Action		Accelerate Ordinance: Yes							
District(s): 01, 11		Resolution #: R-842-20		Advertisement Date / COS Begins: 5/1/2020							
Contract Number: MDAD-CIP-V009A		Contract Term: 609 Calendar Days to Substantial Completion 90 Calendar Days to Final Completion		Award Recommendation Date / COS Ends: 7/30/2020							
Contract Type: Invitation to Bid		Estimated Contract Amount: \$15,856,216.48		Awarded Contract Amount: \$13,301,531.44							
OMB Project #: 2000001049		OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami- Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.									
BCC Meeting Date: September 1, 2020		BCC Committee Meeting: N/A									
Firm(s) Awarded: H&R Paving, Inc.											
Location(s): MIAMI EXECUTIVE AIRPORT											
Project Name / Description: Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM).											
Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	Pre Proposal Conference- 5/11/2020	6/5/2020	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Contract Awarded
Comments:											
Summary of Minimum Experience & Qualifications: General Contractor: 1) The State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.115 of the Florida Statutes; or 2) The Miami-Dade County Construction Trades Qualifying Board, pursuant to the provisions of Section 10-3 (a) of the Miami-Dade County Code. Holders of Miami-Dade County Certificates of Competency must also hold Certificates of Registration issued by the State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.177, Florida Statutes.											



Aviation Capital Program Report - Procurement Status

ID: 11

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-22-22

Advertisement Date / COS Begins: 7/10/2020

Contract Number: A19-MDAD-02

Contract Term: Five (5) years

Award Recommendation Date / COS Ends: 1/19/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$22,055,000.00

Awarded Contract Amount: \$5,513,750.00

OMB Project #: 2000000094 and 2000000096

OMB Project Description: Renovate Concourse E to include interior, exterior and code requirement upgrades; upgrade passenger loading bridges; replace automated people mover; rehabilitate apron pavement in Concourse E's Satellite and Lower concourse; implement automated processing for inbound international passengers working in conjunction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration (TSA) approved processes; build new chiller plant to meet preconditioned air demands; and upgrade life safety features.

Rehabilitate taxiway T and S; realign taxiway R; construct Airport Operations Control Room (AOC); construct new employee parking garage; replace Concourse E through H ticket counters; and repair MIA parking garage structure.

BCC Meeting Date: 01/19/2022

BCC Committee Meeting: N/A

Firm(s) Awarded: Carty Architecture, LLC Leo A. Daly Company Stantec Consulting Services, Inc. EXP US Services, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Facility Design Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection 2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	DBE- 28.00%	Pre-Proposal: 7/17/2020	9/23/2020	Original CSC memo was 09-25-20. The substitution CSC memo was approved on 02-08-21.	N/A	N/A	03/10/2021 N/A	05/25/2021, 5/28/2021 and 06/02/21	Contracts Awarded

Comments:

Summary of Minimum Experience & Qualifications: It is preferred that the Prime consultant have a cumulative five (5) years of experience within the last twenty (20) years modifying and/or designing airport facilities at major airport hubs.



Aviation Capital Program Report - Procurement Status

ID: 12

Status: Final Action

Accelerate Ordinance: Yes

District(s): 06

Resolution #: R-807-21

Advertisement Date / COS Begins: 5/28/2020

Contract Number: A19-MDAD-01

Contract Term: 2555 Calendar Days/Seven (7) years

Award Recommendation Date / COS Ends: 9/1/2021

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$14,232,603.00

Awarded Contract Amount: \$14,232,603.00

OMB Project #: 2000001043

OMB Project Description: Replace roofing system for entire terminal-wide roof structure; upgrade terminal lighting protection systems; relocate tenants as required; replace passenger boarding bridges and associated equipment at north and central terminals.

BCC Meeting Date: 09/01/2021

BCC Committee Meeting: 07/13/2021

Firm(s) Awarded: EXP U.S. Services, Inc.

Location(s): MIA

Project Name / Description: MIA Terminal Wide Re-roofing and Lightning System Upgrades

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE- A&E 30.00% SBE-Services 2.00%	Pre-Proposal: 6/8/2020	9/2/2020	4/29/2020	10/28/2020	N/A	10/28/2020	N/A		2/11/2021 and 2/18/2021	Contract Awarded

Comments: Awarded on Sept. 1, 2021 by the BCC via R-807-21.

Summary of Minimum Experience & Qualifications: It is highly preferable for the Prime to have at least one staff member that has one of the following roof Registered Water Proofing Consultant certifications by the Roof Consultants Institute: 1. Registered Roof Consultant (RRC) certification 2. Registered Waterproofing Consultant (RWC)- individual certification 3. Registered Exterior Wall Consultant (REWC)- individual certification 4. Registered Building Envelope Consultant (RBEC)- acquired by having the above three certifications



Aviation Capital Program Report - Procurement Status

ID: 15

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-610-22

Advertisement Date / COS Begins: 4/23/2021

Contract Number: E20-MDAD-03

Contract Term: 5 years, plus one one-year option to renew

Award Recommendation Date / COS Ends: 7/7/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$8,298,193.75

Awarded Contract Amount: \$8,298,193.75

OMB Project #: N/A

OMB Project Description: N/A

BCC Meeting Date: 7/7/2022

BCC Committee Meeting: 6/7/2022

Firm(s) Awarded: GPI Geospatial, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE A&E- 2% SBE G&S- 1%	Pre-Proposal: 04/30/2021	5/24/2021	5/12/2021	N/A	N/A	First Tier Part 1: 8/25/2021 First Tier Part 2: 10/12/2021 N/A			1/04/2022	Contract Awarded

Comments:

Summary of Minimum Experience & Qualifications: N/A



Aviation Capital Program Report - Procurement Status

ID: 17

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Resolution #: R-205-24

Advertisement Date / COS Begins:

Contract Number: MDAD-CIP-V009A

Contract Term: 414 day extension

Award Recommendation Date / COS Ends:

Contract Type: Invitation to Bid

Estimated Contract Amount: \$0.00

Awarded Contract Amount: \$0.00

OMB Project #: 2000001049

OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami-Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway

incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: 3/19/2024

BCC Committee Meeting: 2/22/2024

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT • MIAMI-OPA LOCKA EXECUTIVE AIRP

Project Name / Description: Change Order No. 001

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	N/A		N/A	N/A	N/A	N/A	N/A	N/A	N/A	Ratification was approved.

Comments: RESOLUTION RATIFYING, PURSUANT TO ORDINANCE NO. 19-122 CODIFIED AS SECTION 2-285.2 OF THE MIAMI-DADE COUNTY CODE, THE ACCEPTANCE AND EXECUTION OF CHANGE ORDER NO. 001 TO CONSTRUCTION CONTRACT NO. MDAD-CIP-V009A BETWEEN MIAMI-DADE COUNTY AND H&R PAVING INC., AUTHORIZING THE TRANSFER OF UNUSED FUNDS IN THE AMOUNT OF \$353,138.00 FROM THE CONTRACT'S PERMIT ALLOWANCE ACCOUNT TO THE GENERAL ALLOWANCE ACCOUNT AND PROVIDING FOR A 414 DAY TIME EXTENSION; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE ALL THE PROVISIONS OF SECTION 2-285.2 OF THE CODE INCLUDING THE AUTHORITY TO RESOLVE DISPUTES, NEGOTIATE CLAIMS AND EXECUTE CHANGE ORDERS TO SAID CONTRACT.

Summary of Minimum Experience & Qualifications:



EXHIBIT B

May 2026



FUTURE  READY

Aviation Capital Program Report - Financial Status

Contract No.	Project Description	Project Phase	Estimated Completion Date	FY 2025-2026 Adopted Budget Amount	Current Approved Budget Amount	Prior Expenditures	Current Month Expenditures	Cumulative Expenditures to Date	Expenditures Indicator at 30%	Expenditures Indicator at 60%	Expenditures Indicator at 90%	Comments
A19-MDAD-02	Notice to Professional Consultants Facility Design and Construction Inspection Services	Awarded	02/18/27	22,055,000.00	22,055,000.00	12,927,922.49	1,222,475.30	14,150,397.79		X	-	Project awarded on 1/19/2022.
A19-MDAD-01	MIA Terminal Wide Re-roofing and Lightning System Upgrades	Awarded	10/13/28	14,232,603.00	14,232,603.00	10,572,178.62	284,513.28	10,856,691.90		X	-	Project awarded on 9/1/2021.
E20-MDAD-03	Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LIDAR) Services	Awarded	08/16/27	8,298,193.75	8,298,193.75	4,635,122.76	203,648.76	4,838,771.52	X	-	-	Project awarded on 7/7/2022.
MDAD-CIP-V009A	Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Awarded	06/08/24	15,856,216.00	13,301,531.00	11,613,147.11	-	11,613,147.11		X	-	Project closed
TOTAL				60,442,012.75	57,887,327.75	39,748,370.98	1,710,637.34	41,459,008.32				



EXHIBIT C

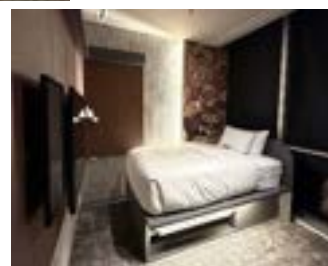
May 2026



FUTURE READY



New Sleep Suites Elevate Passenger Experience at MIA



On March 10, 2026, Miami-Dade County officials, including Mayor Daniella Levine Cava, celebrated the opening of the first Wait n' Rest sleep rooms in North America at Miami International Airport (MIA), located in Concourse D, near Gate D-15 on the third level. The 15 luxury suites opened on February 10, 2026, and offer travelers a private space to rest, recharge, or work, with amenities such as premium bedding, in-room technology, and access to showers, all available at hourly rates. A second location in Concourse H is expected to open this summer. This addition marks another step in MIA's continued efforts to enhance the passenger experience.



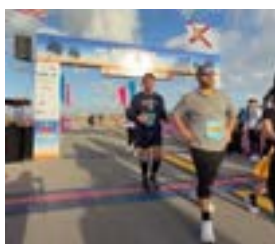
MIA Event Supporting Federal Workforce Impacted by Government Shutdown



In response to the federal government shutdown, an event was held at Miami International Airport (MIA) on March 19, 2026, to support the affected federal employees and their families. The initiative, led by Miami-Dade County Mayor Daniella Levine Cava and Commissioner Natalie Milian Orbis, with attendance from the Airport Director Ralph Cutié, the Miami-Dade County Tax Collector Dariel Fernandez, and other officials, provided food and essential items. It demonstrated a coordinated community response to assist the federal personnel who are part of the I AM MIA family.



5K Run at Miami Executive Airport (TMB) Supports Making Strides Miami



On March 21, 2026, Miami Executive Airport hosted a 5K Run that attracted approximately 1,500 participants in support of Making Strides Miami. The event brought together community members, aviation partners, and local organizations to promote health and wellness and breast cancer awareness. It highlighted strong interdepartmental collaboration, with Miami-Dade Animal Services onsite facilitating pet adoptions and Miami-Dade Water and Sewer Department providing water to the runners. Participants of all ages and fitness levels took part, reinforcing the airport's role as a community hub beyond aviation operations.

The next 5K is scheduled for April 18, 2026, at Opa-locka Executive Airport (OPF), with continued expectations for high participation.



International Team Arrival at MIA Highlights Global Connectivity Opportunities



On March 11, 2026, Miami International Airport (MIA) welcomed a baseball team from Korea traveling to the World Baseball Conference in Miami, marking a notable international arrival that drew media attention. The visit included a special Japan Airlines landing, highlighting ongoing efforts to explore the potential for future direct service between Miami and Japan.

The event demonstrated MIA's operational readiness to support new international routes through coordinated airside and landside operations, while also elevating the airport's global visibility through media coverage. The successful arrival reinforces MIA's capability and strategic positioning to attract additional international carriers and expand connectivity.



MIA Advances FIFA World Cup Readiness



In March 2026, the Miami-Dade Aviation Department (MDAD) held workshops and coordination meetings to prepare for the FIFA World Cup, bringing together the Operations, Security, and Protocol Divisions and local officials to align planning and execution strategies. In parallel, MDAD's Division of Integrated Operations and Emergency Management collaborated with the Cybersecurity and Infrastructure Security Agency (CISA) to assess potential threats and enhance security readiness.

These coordinated efforts demonstrate a proactive, interagency approach to ensure the airport is fully prepared to manage increased passenger volumes, security considerations, and international attention associated with the FIFA World Cup, reinforcing MDAD's commitment to safe, efficient, and world-class operations.



Interagency Collaboration Enhances Emergency Preparedness



On March 5, 2026, the Miami-Dade Aviation Department's (MDAD) Division of Integrated Operations and Emergency Management participated in Fort Lauderdale-Hollywood International Airport's (FLL) "Operation Night Owl" disaster drill as evaluators and observers. The MDAD team supported regional airport partners while gaining valuable lessons and best practices for conducting large-scale, nighttime emergency exercises.

This collaborative effort reinforces the airport's commitment to continuous improvement and preparedness, ensuring it remains equipped to respond effectively to complex emergency scenarios.



New Construction Project Supports Continued Modernization: Office Building 3053



The Miami-Dade Aviation Department (MDAD) is advancing a new construction project as part of its ongoing modernization efforts. The project consists of developing a new two-story facility to house office spaces and a cafeteria, along with associated exterior improvements, including new canopies and landscaping enhancements. In addition, the project includes installing Electric Vehicle Supply Equipment (EVSE) and the necessary infrastructure to support parking spaces at the existing Parking Garage 3094, located adjacent to the project site. The Notice to Proceed for construction was issued on February 9, 2026, and the project is currently progressing as planned, with Substantial Completion anticipated by August 2, 2027. This update reflects the continued commitment to enhancing the airport facilities and infrastructure.



New LATAM Kiosks Improve Efficiency and Customer Service



LATAM Airlines, a longstanding tenant at Miami International Airport (MIA), continues to enhance passenger experience through the recent installation of new self-service kiosks, completed in February 2026. These advanced kiosks improve customer service by streamlining passenger processing, reducing transaction times, and creating a more efficient and seamless travel experience for all airport users. This initiative reflects MIA's ongoing commitment to innovation and service excellence.



Luxury Meets Travel: Dior Pop-Up Opens at MIA



A new rotating retail pop-up debuted at Miami International Airport (MIA) on March 4, 2026, featuring a Dior boutique located near Gate D-46. The pop-up offers a selection of Dior cosmetics, fragrances, and skincare products, giving travelers access to premium beauty brands in a convenient, on-the-go setting. Designed to refresh every three months with a new concept or brand, the rotating space enhances the passenger experience by introducing variety, elevating retail offerings, and providing travelers with unique shopping opportunities as they travel through MIA.



I AM MIA Recognition & Rewards (R&R) Ceremony - March 2026



Our March “I AM MIA” Employees of the Month were Senior Officer Miguel Pino and Tow Truck Driver Paul Vreones of the Miami-Dade Aviation Department (MDAD) Landside Division. They both acted quickly during a curbside vehicle fire, helping contain the situation, secure the area, and redirect traffic until first responders arrived. Their actions prevented injuries and minimized traffic disruptions. Miguel and Paul exemplify the “I AM MIA” culture of safety, teamwork, and going above and beyond in service to our passengers and community.



MDAD Employee Appreciation Week Gets a 305 Twist



In celebration of 305 Day and Employee Appreciation Week, the Miami-Dade Aviation Department (MDAD) treated employees at Miami International Airport (MIA) to complimentary coffee and classic Miami-style bites, courtesy of Miami-Dade County Mayor Daniella Levine Cava, the Board of County Commissioners, and MIA leadership. Two mobile coffee maker stands from La Cafetera served free coladas and cortaditos, while La Carreta offered coffee, croquettes, and pastries to recognize employees' dedication to serving more than 55 million passengers each year.



Air Service Development: Routes Americas Industry Conference



The Air Service Development team attended *Routes Americas 2026*, a leading industry conference that brings together airports, airlines, and aviation stakeholders to develop new air service opportunities and strengthen existing routes, from March 2 – 4, 2026. The team conducted 25 airline meetings, as well as discussions with two aviation data technology firms and the event organizer, Informa. The engagement was highly productive and reinforced a strong interest in expanding services at Miami International Airport (MIA). It reaffirmed the air service strategic efforts and how the strategy remains well aligned with airline network planning priorities.

- GOL confirmed new service to Asunción (ASU) beginning June 9
- American Airlines announced the return of Caracas (CCS) service (March 4)
- WestJet expressed a strong interest in Calgary (YYC) service
- United Airlines plans to launch Cleveland (CLE) service
- TUI is evaluating a return to MIA for Summer 2027
- LATAM and American Airlines discussed potential Brazil service expansion
- Allegiant is considering future service opportunities



Air Service Development: Feria de Sevilla



On March 14, 2026, the Miami-Dade Aviation Department (MDAD) participated as a sponsor at the annual Feria de Sevilla, a key cultural and business event that promotes international tourism and economic engagement. Miami-Dade County Mayor Daniella Levine Cava attended, visited MDAD's stand, and recognized the event organizers.

In addition to public outreach, MDAD's Air Service Development team met with Spanish government officials and private-sector leaders in tourism, hospitality, and transportation to support efforts to expand air service and strengthen business and tourism ties with Spain.



MIA Hosts BioFlorida Showcase, Reinforcing Leadership in Pharma Logistics



On March 24, 2026, Miami International Airport (MIA) hosted the BioFlorida 10th Annual South Florida Life Sciences Showcase, welcoming over 200 professionals from the pharmaceutical and logistics sectors. The event highlighted regional innovation, industry trends, and key networking opportunities within South Florida's biotechnology community.

As a leading U.S. airport for pharmaceutical logistics, the Miami-Dade Aviation Department Director, Ralph Cutié, highlighted MIA's ongoing modernization improvements and continued role in supporting the safe and efficient movement of life sciences products worldwide.



MIA Launches Live Arts Series Celebrating America's 250th Anniversary



Miami International Airport (MIA) launched a special performance series on March 12, 2026, in celebration of America's 250th anniversary, beginning with a high-energy line dance performance by local group Southside Stampede. The kickoff event invited passengers, visitors, and employees to participate, fostering a sense of unity, movement, and cultural connection. Adding to the festive atmosphere, performers dressed as Uncle Sam and the Statue of Liberty on stilts engaged and entertained international travelers. Part of MIA LIVE ARTS, the series will feature country, jazz, disco, and rock, highlighting America's diverse musical traditions and spirit.

